Appendix I - Measures

Children and Young People Measures

Ref.	Delivery Measure	2012- 13	2013- 14	2014- 15	Direction of Ambition	Latest Information (2014-15 Educational Year)
EDU/008a	Number of permanent exclusions in primary schools in the academic year	0	0	0	Prepared to see a decline	3
EDU/008bN	Number of pupils permanently excluded in the secondary sector during the educational year	14	4	4	Maintain	3
EDU/16a	Percentage of attendance at primary schools in the academic year	94.59	94.33	95.07	Maintain	95
EDU/16b	Percentage of pupil attendance at secondary schools in the academic year	94.24	93.38	94.24	Improvement	94.60
DANS06	Percentage of 16 year old pupils who achieve the Core Subjects Indicator (Grade C or above in Welsh/English, Mathematics and Science)	53.2	57.35	60.5	Improvement	62.4
DANS07	Percentage of 16 year old pupils who achieve the level 1 threshold (5 grade A*-G GCSEs)	93.1	97.09	97.2	Improvement	97.9
DANS08	Percentage of 15 year old pupils who achieve the level 2 threshold (5 grade A*-G GCSEs) or equivalent	75.I	81.5	87.7	Maintain	88.9
DGD17	Percentage of young people aged 16-18 who are not in employment, education or training	-	3.00	1.70	Improvement	Report back next time
EDU/004	Percentage of pupils assessed in schools maintained by the local authority, and who achieve the Core Subjects Indicator	83.0	85.40	89.11	Improvement	91.3
EDU/006 ii	Percentage of pupils assessed in schools maintained by the local authority, and who receive a Teacher Assessment in Welsh (as a first language) at the end of Key Stage 3.	86.1	82.5	81.20	Improvement	83.2
EDU/011	Average points score for 15 years old pupils on the previous 31 August in schools maintained by the local authority	525.4	578.20	616.00	Improvement	617.2
Edu/017	Percentage of 15 year old pupils on the previous 31 August, in schools maintained by the local authority who achieved the Level 2+ threshold including grade A*-C in Welsh as a first language or English and Mathematics	55.0	58.0	61.1	Improvement	63.3
GY06	Percentage of pupils who achieved a Level 3 good or above in Key Stage (KS) KS2 (7-11 years old) who received a Welsh First Language teacher's assessment at the end of KS3 (11-14 years old).	-	95.60	94.10	Maintain	0.15

Comments

EDU/008a An increase can be seen in the number of permanent exclusions in primary schools. One of the Strategy's specific projects to change the Additional Learning Needs field is to implement new arrangements in terms of the Behaviour Maintenance provision EDU/008bN Permanent exclusions in the secondary sector have decreased over the last three years EDU/016a Gwynedd is in 8th position on a national level. Attendance in Primary Schools Action Plan has been formed to improve performance for 2015/16. Percentage of attendance up to 29 February 2016 EDU/16b Good increase in terms of secondary attendance and Gwynedd is in the 4th position on a national level. Percentage of attendance up to 29 February 2016 DANS06 Generally, the comparative performance of Gwynedd has been consistently good in the vast majority of the main indicators. 3rd position on a national level **DANS07** Ist position on a national level **DANS08** Joint 5th position on a national level DGD17 2015 data to be confirmed EDU/004 Ist position on a national level The data confirms that the performance of Gwynedd schools is consistently very good in Key Stage 3 EDU/006ii An increase of 2%. This performance is annually reported to Welsh Government through the Welsh Language in Education Strategic Plan, which is now a statutory plan EDU/011 Generally, the comparative performance of Gwynedd has been consistently good in the vast majority of the main indicators with 2015 performance further building on the improvements seen between 2013 and 2014. EDU/017 5th position on a national level. An increase was seen in the L2+ threshold between 2014 and 2015, which is the main indicator for KS4. Raising standards in English and Mathematics in KS4 have been identified as measures which need to be improved and have been included in the GwE Appended Business Plan **GY06** Data to be confirmed.

Ref.	Delivery Measure	2012- 13	2013- 14	2014- 15	Direction of Ambition	Latest Information
Youth Serv	vice					
IEU	Number of accreditations that young people receive through the Youth Service	-	-	930.0	Improvement	2,059
	tional accreditations completed through the Youth Service including the Duke of Edinburgh and the Agored Cymru Awa iversity and the John Muir Award.	ırd. 1516 le	ocal accre	ditations /	certificates includ	ing the
Leisure Se	rvice	2012- 13	2013- 14	2014- 15	Direction of Ambition	Latest Information
HAM I	Number of leisure centre visits per 1,000 of the population	-	1206	1341	Prepared to see a decline	Annual Measure
HAM 2	Percentage of leisure centre users satisfied with the service	-	-	77%	Improvement	Annual Measure
HAM 3	Percentage of 11 year old children who have attained the National Curriculum Standard for swimming	-	80%	78%	Improvement	80%
	a to be submitted at the end of March 2016 ta to be submitted at the end of March 2016					

Children ar	nd Supporting Families Department	2012- 13	2013- 14	2014- 15	Direction of Ambition	Latest Information
Diogelu 7	Percentage of case conferences where the voice/views of the child was heard (except children under 7 years old)	-	81%	83%	Maintain	90%
LLes PMG1	Transitional Scheme has been agreed for 16 year old disabled people	-	100%	100%	Maintain	100%
Lles PMG 2	Clear pathway scheme agreed for looked-after children	-	100%	100%	Maintain	99%
SCC/004	The percentage of looked-after children on 31 March that have had three placements or more during the year	-	4.9%	6.2%	Maintain	1.0%
SCC/030 (a)	Percentage of young carers that the Social Services are aware of and who were assessed	-	100%	100%	Maintain	100%
SCC/041(b)	The percentage of eligible, relevant children who were relevant and who have a personal advisor delegated to them	-	100%	100%	Maintain	100%
SCC/024	Percentage of looked after children during the year who have a Personal Education Plan within 20 school days of being admitted to care or joining a new school during the year	-	86.5%	82.1%	Improvement	26.1%
SCC/025	The percentage of statutory visits with looked after children that were supposed to be held during the year that were held in accordance with the regulations	-	83.7%	89 %	Improvement	84.4%
SCC/033 (f)	The percentage of young people who have left care that the authority are in contact with, and who they know are receiving education, training or are in employment at 19 years old	-	66.7%	52.9%	Improvement	100%
SCC/041 (a)	The percentage of eligible, relevant children and children who were relevant and who have pathway schemes as required	-	100%	100%	Maintain	99%
Diogelu I	Rate of children who were discussed in supervision, where consideration was given to substantial harm	-	100%	100%	Maintain	100%
BC01	Percentage of two year old Flying Start children SOGS (Schedule of Growing Skills) Assessment that achieve their norm or higher than their developmental norm	-	-	-	Direction to be set	52%
BC02	Percentage of three year old Flying Start children SOGS (Schedule of Growing Skills) Assessment that achieve their norm or higher than their developmental norm	-	-	-	Direction to be set	49%
BC03	Percentage of attendance of two year old Flying Start children	-	-	-	Direction to be set	85%
BC04	Number of advanced parenting assistance packages which result in travelling a positive distance	-	-	-	Direction to be set	64%
Diogelu 2	Percentage of risk assessments submitted to a Case Conference which were considered as exhibiting quality in decision making	-	-	-	Direction to be set	95%

	36 children have been in placement up to 31/12/15. The service has identified one child who will be changing placement in the next quarter. The performance is expected to be
within the ann	ual target. Two children have moved to a third placement in quarter 3. One child is placed at home with his mother and another child has moved to a foster placement in Gwynedd.
SCC/030 (a)	Performing well
SCC/041 (b)	Performing well. Every young individual who received after-care service has a personal advisor available to them.
SCC/024	Agreement between the children's department and the education department to identify areas to improve the data sharing process
SCC/033 (f)	Very small cohort of five young people in the quarter. One young individual on the 'moving on' project, three in further education and one working full-time on their 19th
birthdays.	
SCC/041 (a)	One young individual has no pathway scheme which has been commenced by a social worker The young individual had not transferred to the 16+ team.
Diogelu I	Performing well. The work will be extended to other teams across Gwynedd during the next quarter.
BC01	75 children have been assessed within the time frame. 39 have achieved their norm or higher. 24 children under their norm; 12 children more than one score under their norm.
BC02	73 children have been assessed within the time frame. 36 have achieved their norm or higher; 21 children under their norm; 16 children more than one score under their norm.
BC03	Performing acceptably
BC04	The number of packages which led to a positive distance during the term was 14

Financial Planning Measures

It is noted that the latest information for the measures notes a progress up to the end of December 2015 and information on previous years for the same period (unless otherwise noted) is also provided to be able to compare.

Ref.	Delivery Measure	2012- 13	2013- 14	2014- 15	Direction of Ambition	Latest Information
Finance	and Accounting Service					
CD5.05	Produce quarterly financial monitoring reports to the Budget Managers, the Leadership Group, the Portfolio Leaders, the Cabinet and the Audit Committee	Yes	Yes	Yes	Maintain	Yes
CD5.08	Produce and complete the Council's Budget annually and in line with the specific and designated timetable to achieve the necessary essential steps	-	-	Yes	Maintain	Yes
CD5.09	Completion of the Final Accounts and the relevant requirements to produce a Draft Statement of the Accounts and to ensure approval of the final Statement of the Accounts	-	-	Yes	Maintain	Yes
CD5.14	Completion of the Statement of the Accounts for the three Joint Committees Gwynedd Council is leading on financially, and also on behalf of the four Harbours. Produce a Draft Statement of the Accounts and ensure approval of the final Statement of the Accounts	-	-	Yes	Maintain	Yes
CD5.15	Verify and monitor the performance of the Council's savings and cuts schemes	-	-	Yes	Maintain	Yes
CD5.01	Succeeding to stay within the budget	-0.03	-0.14	0.18	Maintain*	Annual
CD5.12	Satisfaction of Departments and Services with the financial and accounting service and support received	-	4.3	4.32	Maintain	Annual
CD5.13	Satisfaction of the Leadership Group with the finance and accounting service provided for the Council on a corporate level	-	4.1	4	Maintain	Annual
Commer	nts	•	•		•	-

CD5.05 Performance in accordance with the ambition During guarter 3. Quarter 2 was reported on including to the Cabinet on 24/11/15 and to the Audit Committee on 1/1/15. CD5.08 Completed the essential steps during Quarter 3, with the intention of completing Part 2 and 3 of the Budget during Quarter 4, in accordance with the timetable. CD5.09 Completed the final version of the Statement of the Accounts by the statutory date, namely 30/09/15. CD5.14 Statement of the Accounts finally completed for the 3 joint-committees that Gwynedd is leading on financially, and accounts of the 4 Harbours completed by the statutory date of 30/9/15. CD5.15 The work of verifying plans is undertaken continuously. CD5.01 Annual Measure 2014/15 figures now finalised, and therefore, actual figures equivalent to 0.18% within the target of 0.40%. It is anticipated from latest figures that 2015/16 financial situation will also be within the same target. Latest **Creditors' Payments Service** 2012-2014-2013-**Direction of** Information 13 14 15 Ambition 91 94 94 93 CD6.01 Percentage of invoices paid within 30 days (across the Council) Maintain Comments CD6.01 Slipped 1% lower than the ambition, but progress since Quarter 2 performance following a lettering campaign to Heads of Departments to promote the importance of processing invoices in a timely manner. 2012-2013-2014-Latest **Payroll Service** Direction of Information 13 14 15 Ambition CD8.07 Number of cases which lead to further adaptations in salary. 168 ----Number of employees who contact regarding the salary process within the Council. CD8.08 45 ----Ensure accurate payments within the time limit for public bodies (such as HM Revenue and 100 -CD8.09 Customs). Comments CD8.07 Adaptations out of 20,352 payments in the guarter (0.0083%) CD8.08 25 out of these calls occurred due to a case within the Payroll Unit. CD8.09 All external payments made within the appropriate time. Latest 2012-2013-2014-Direction of Information The Information Technology Service 13 14 15 Ambition Percentage of network availability TG01 100 99.7 99.99 Maintain 99.9 **TG02** Percentage of Public Website availability 99.85 99.77 99.39 Maintain 99.98 TG05 Average Help Desk user satisfaction score 4.76 4.8 Maintain 4.8 New measure TGI6 Percentage of the unit's developmental systems which have met the customer's requirements -arrangements being set Percentage of staff satisfied or very satisfied with the service provided by the Information TGI7 New _ --Technology service measure TG18 Percentage of staff satisfied or very satisfied with the Information Technology equipment used New _ -measure Comments TG02 Availability remains high. No maintenance planned for Q3 and no noteworthy incident TG05 208 guestionnaires sent out, 83 responses. Nobody responded "dissatisfied" or "very dissatisfied". Three responded "neither satisfied nor dissatisfied". The rest responded "happy" or "very happy".

	Service	2012- 13	2013- 14	2014- 15	Direction of Ambition	Latest Information
CD7.02	Total value of various debts over six months old (with the exception of deferred payments and debt referred to other services for further action).	1,324,657	1,408,046	1,023,768	Improvement*	1,022,023
CD7.05	Rate of various debt collection within the quarter - Value	83.52	77.4	84.32	Maintain	74.07
CD7.06	Percentage of debts where a payment agreement was made with the debtor	-	10.42	10.8	Maintain	11.78
CD7.05 T invoice wa	Puarter 3 performance does not meet the target. It is anticipated that performance will improve by the end of Qua he performance for Quarter 3 does not meet the target but the fact that an invoice for £725K charged in period as paid in full at the beginning of period 10). It is anticipated that performance will improve by the end of Quarter 4 Quarter 3 performance is better than the target.	7 remains pay	vable at the e	end of the qu	uarter distorts the s	situation. (The
Tax Ser	vice	2012- 13	2013- 14	2014- 15	Direction of Ambition	Latest Information
CD11.01	Council Tax Collection Rate	85.42	85.4	85.50	Maintain	85.73
CD11.02	Non Domestic Tax Collection Rate	87.36	88.7	87.57	Maintain	87.90
CD11.03	Total debts settled in the long-term (3 years) as a percentage of the total charged on the accounts over the same period	-	0.46	0.52	Maintain*	0.47 (Annual)
CD11.03	An improvement on last year It is reported in Quarter I for the year and the performance is satisfactory					
Benefits	s Service	2012-	2013-	2014-	Direction of	Latest
Benefits		2012- 13	2013- 14	2014- 15	Direction of Ambition	Latest Information
Benefits CD12.03		13 22.6		15 21.48		Information
	s Service	13	14	15	Ambition	Information
CD12.03 CD12.04 Commer CD12.03 CD12.04	Service Average time taken to process a new benefit application (days) Average time taken to process a notice of change in circumstances (benefit) (days)	13 22.6	14 24.16	15 21.48	Ambition Maintain*	Information 16.95 6.27 Latest
CD12.03 CD12.04 Commer CD12.03 CD12.04	Average time taken to process a new benefit application (days) Average time taken to process a notice of change in circumstances (benefit) (days) nts We are hopeful that we can continue to perform on this level for Quarter 4, and also for the following year. We are hopeful that we can continue to perform on this level for Quarter 4, and also for the following year.	13 22.6 6.57	14 24.16 8.6	15 21.48 7.60	Ambition Maintain* Maintain*	Information 16.95 6.27
CD12.03 CD12.04 Commer CD12.03 CD12.04	Average time taken to process a new benefit application (days) Average time taken to process a notice of change in circumstances (benefit) (days) nts We are hopeful that we can continue to perform on this level for Quarter 4, and also for the following year. We are hopeful that we can continue to perform on this level for Quarter 4, and also for the following year.	13 22.6 6.57 2012-	14 24.16 8.6 2013-	15 21.48 7.60 2014-	Ambition Maintain* Maintain*	Information 16.95 6.27 Latest
CD12.03 CD12.04 Commet CD12.03 CD12.04 Risk and	Average time taken to process a new benefit application (days) Average time taken to process a notice of change in circumstances (benefit) (days) nts We are hopeful that we can continue to perform on this level for Quarter 4, and also for the following year. We are hopeful that we can continue to perform on this level for Quarter 4, and also for the following year. Insurance Service Protecting the taxpayer's financial benefit: percentage of public accountability claims refused (settled	13 22.6 6.57 2012- 13	14 24.16 8.6 2013- 14	15 21.48 7.60 2014- 15	Ambition Maintain* Maintain*	Information 16.95 6.27 Latest Information

CD4.02 Ha	its ave changed the method of measuring. Using the last quarter, namely 1.10.15-31.12.15 rather than the year up to ave changed the method of measuring. Using the last quarter, namely 1.10.15-31.12.15 rather than the year up to nnual indicator. We will report at the end of Quarter 4.					
	Audit Service	2012- 13	2013- 14	2014- 15	Direction of Ambition	Latest Information
CD2.02	Percentage of Internal Audit progression reports that received an "Acceptable" or better opinion (corporate measure).	100	85	78.60	Maintain	83.00
CD2.03	Percentage of Audits in the Auditing Plan which have either been closed or have a published final report.	58.59	57.14	45.92	Maintain	49.32
CD2.09	Percentage of internal audits that received a category "B" opinion or better	81.80	75.00	81.10	Prepared to see a decline	63.33
	follow-up audits completed to the end of Quarter 3 - and only one received an "unacceptable" opinion with the re ightly short of the ambition (Quarter 3 profile)					
CD2.09 19	9 out of 30 received a "B" opinion or better.	2012-	2013-	2014-	Direction of	Latest Information
CD2.09 19		2012- 13	2013- 14	2014- 15	Direction of Ambition	
CD2.09 19	9 out of 30 received a "B" opinion or better.			-		
CD2.09 19 Pensions	out of 30 received a "B" opinion or better. Service Average number of work days taken to send a letter notifying the value of retirement benefits -	13	14	15	Ambition	Information
CD2.09 19 Pensions CD9.03	 Service Average number of work days taken to send a letter notifying the value of retirement benefits - estimate. Average number of work days taken to send a letter notifying the value of retirement benefits - 	13 4.5	14 5.7	15 6.50	Ambition Maintain	Information
CD2.09 19 Pensions CD9.03 CD9.04 CD9.05 Commen	Service Average number of work days taken to send a letter notifying the value of retirement benefits - estimate. Average number of work days taken to send a letter notifying the value of retirement benefits - estimate. Average number of work days taken to complete dependants' accounts and payments following the death of a member of the scheme.	13 4.5 2.5	14 5.7 5.1	15 6.50 6.70	Ambition Maintain Maintain	Information 10.40 5.70
CD2.09 19 Pensions CD9.03 CD9.04 CD9.05 Commen CD9.03 Th	Service Average number of work days taken to send a letter notifying the value of retirement benefits - estimate. Average number of work days taken to send a letter notifying the value of retirement benefits - estimate. Average number of work days taken to complete dependants' accounts and payments following the death of a member of the scheme.	13 4.5 2.5	14 5.7 5.1	15 6.50 6.70	Ambition Maintain Maintain	Information 10.40 5.70

* = A lower figure is an improvement

CD13.06	The Council's funding's security in relation to bank deposits - quarterly analysis by Arlingclose of the credit score (I being highest, namely a credit status of AAA, 2 is AA+, 3 is AA, 4 is AA-, 5 is A+, (is A and 7 is A)	5.31	5.55	3.49	Maintain	3.29
CD13.07	A+, 6 is A and 7 is A-). Interest income on bank deposits to be measured against the 7 day non-compounded LIBID rate	0.92	0.56	0.70	Maintain	0.7
Comment	ts					
	he performance was 1.05 better than the benchmark over the first 9 months. hird quarter score. The best credit score is 1. The ambition is 6 or better (lower).					
CD13.07 A	verage percentage for nine months.					

Effective and Efficient Council Measures

Measure - definition	2012-	2013- 14	2014-	Direction of Ambition	Latest Information
Human Resources Advisory Service					
CHR/002 Number of days of sickness absence per head			6.09	Improvement	5.99
CG23 Number of employment cases referred to the Employment Appeals Committee, and the number of appeals				Improvement	Four appeal
approved by that Committee (i.e. contrary to the employer's original decision).					cases
					Three appeals
					approved
Health, Safety and Welfare Human Resources Service	2012-	2013-	2014-	Direction of	
	13	14	15	Ambition	Information
CG18 Number of RIDDOR accidents (figures for the quarter in brackets)	51 (9)	63 (6)	48 (14)	Improvement*	(7)
CG19 Number of accidents across the Council (figures for the quarter in brackets)	1875	1941	2445	Maintain	1783 (460)
	(665)	(712)	(868)		
Support Unit	2012-	2013-	2014-	Direction of	
	13	14	15	Ambition	Information
CG15 Contact applicants to seek feedback on the experience of applying for a post with the Council and to identify	-	-	-	Improvement	80% satisfied with
whether there are any barriers which have created unnecessary problems (and therefore if it is possible to abolish				-	the service
them)					
CG16 Contact Managers and relevant staff within the Council to seek feedback on the service and to identify the	-	-	-	Improvement	100% satisfied
barriers they may experience which create problems for them while servicing the people of Gwynedd (and therefore if				-	with the service
it is possible to abolish them)					
Support Unit			•	•	
CGI5 Have started collating the information from 1 December 2015 by calling applicants (11) to request feedback - 80% satisfied wit	h the serv	vice, 10%	did not re	ceive interview f	eedback from a

Manager and 10% was dissatisfied with the administration.

Organisational Development Service	2012- 13	2013- 14	2014- 15	Direction of Ambition	Latest Information
CG06 Percentage of staff on a sample basis who feel that the benefits they can take advantage of have a positive impact on their satisfaction with the Council as an employer	-	-	62%	Progress	64%
Learning and Development	2012- 13	2013- 14	2014- 15	Direction of Ambition	Latest Information
CG01 Percentage of staff (sample) who feel that the learning provision helps them to provide a better service for the people of Gwynedd.	-	-	-	Setting a baseline	88.5%
CG02 Percentage of managers (sample) who feel that the learning provision helps their staff to provide a better service for the people of Gwynedd.	-	-	-	Setting a baseline	93.4%
CG03 Percentage of Members (sample) who feel that the learning provision helps them to achieve their role to provide a better service for the people of Gwynedd.	-	-	-	Setting a baseline	97%
Learning and Development GC01 Have asked 25 members of staff for a score out of 10: 1x 4/10, 1x 5/10, 1x 6/10, 3x 7/10, 12x 8/10, 4x 9/10, 3x 10/10. CG02 Have asked 14 managers for a score out of 10: 1x 5/10, 1x 6/10, 5x 7/10, 4x 8/10, 1x 9/10, 2x 10/10.	-				
Savings Team	2012- 13	2013- 14	2014- 15	Direction of Ambition	Latest Information
Arb01 Efficiency savings amount achieved as a percentage of the total savings	-	-	-	Improvement	98.9%
DT3.1b Savings amount achieved ()	-	-	-	-	£6.1m

Measure - definition	2012-	2013-	2014-	Direction	
	13	14	15	of	Latest Information
				Ambition	mormation
Translation Unit					
I. User opinion on quality of written translation work	-	-	100%	Maintain	100%
2. User opinion on quality of simultaneous translation work	-	-	100%	Maintain	No recent
					information
					available
Strategic and Performance Planning Team	2012-	2013-	2014-	Direction	Latest
	13	14	15	of	Information
				Ambition	
CytC03 Percentage of the amount claimed through the Outcomes Agreement	£I.3m	£1.3m	£I.3m	Maintain	Projections
					that the
					application
					will be
					successful

Communication and Engagement	2012- 13	2013- 14	2014- 15	Direction of Ambition	Latest Information
CG13 Communication and Engagement Schemes: Score out of 10 received from a Senior Manager at the end of a specific period to the question "To what extent has the support you have received from the Unit assisted you to engage effectively with the people of Gwynedd?"	-	-	-	Setting a baseline	10
CG14 The people of Gwynedd's satisfaction with the Council's communication and engagement arrangements: Score out of 10 received from members of a Gwynedd Residents Panel in response to the question "Do you feel that you receive timely, understandable and relevant information from Gwynedd Council?"	-	-	-	Setting a baseline	New
Comments CG13 - The Unit has implemented a system to establish: (i) the outcome hoped for from the scheme; (ii) the impact on the people of G At the end of the project the Unit will: (i) report back on the outcomes; (ii) request a score out of 10 (iii) evaluate the observations reco strengthen and improve the support. Since establishing the system in Quarter 3 2015/16, positive feedback has been received to three o	eived and i				
Research and Analysis	2012- 13	2013- 14	2014- 15	Direction of Ambition	Latest Information
CG07 Did the assistance help you to benefit the people of Gwynedd?	-	-	-	Establishing a Baseline	19 Yes 3 No
CG08 After receiving the assistance, do you now feel more confident when using information and evidence?	-	-	-	Establishing a baseline	13 Yes 9 No
 Comments CGO7 - The 3 "No" responses involved cases which could not be helped: I due to the deficiencies of the existing Human Resources syslack of capacity. In relation to being able to record more cases for the future, we will: Establish a "follow up" contact system with those who lead the major projects Establish a less burdensome system for minor enquiries Improve the information on the public website, to seek to further reduce the number of external enquiries CG08 - When looking at the reasons for the 9 "No" responses, 3 are for the same reasons as the first measure (above). Of the other can be the the provide t	ases, three	responses	related to	the fact that ti	me limits had
meant that the enquirer had requested the information immediately, without an effort to advise / up-skill. In the three other cases, the re them at the time, but that they would not often need the same information for the future and that it was likely that they would not reme	ember wha	at was con	veyed at th	nat time.	s explained to
To try to overcome this, we have discussed with Learning and Development about publishing a series of guidelines / videos on the Learn Also, we have discussed releasing information about the new Staff Evaluation system, regarding the information and the skills staff feel th with the requirements.	U U				ining in line

Me	asure - definition	2012- 13	2013- 14	2014- 15	Direction of Ambition	Latest Information
Legal Service						
١.	Percentage of satisfaction questionnaire from client officers that score the service as excellent or good.	-	98%	98%	Maintain	98 %
2.	Maintain Lexcel Accreditation	-	Maintain	Maintain	Maintain	Received
3.	The service is to reach Electoral Commission performance standard requirements for a Returning Officer in an election	-	Achieving	Achieving	Maintain	Achieving
4.	The service to achieve Electoral Commission performance standard requirements for Electoral Registration	-	Achieving	Achieving	Maintain	-